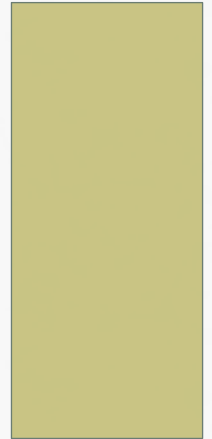




# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

Presentation at the 2011 Joint AASHTO  
Subcommittee on Design and Subcommittee on  
Right-of-way and Utilities Meeting  
May 9-13, 2011

*A PRELIMINARY OVERVIEW  
OF RESULTS*



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY INTRODUCTION

## ***The Project Delivery Joint Technical Committee***

- Is responsible for looking at cross-cutting project delivery and project management issues:

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## Cross Cutting Issues:

- Project management issues in which coordination of project schedules includes coordinating between disciplines, such as between planning, right-of-way, environmental, context sensitive solutions, design and construction.
- The effects of innovative contracting methods which may blur the lines between planning environmental and design such as occurs in design-build projects versus design-bid-build projects.
- The effects of environmental commitments made during the environmental phase upon issues in design and construction.

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## **Cross Cutting Issues:**

- The development of improved project-management skills for transportation personnel.
- The engagement of the design and construction personnel in the discussion of environmental streamlining.
- Innovations in project-delivery techniques such as expanded use of standardized drawings, accelerated construction techniques, and contract incentives.
- Innovations in project delivery in the area of accelerated right-of-way acquisition and utility coordination.

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## The Charge:

- Develop guidance, procedures and processes to streamline the coordination and management of **cross-cutting project delivery management** issues.
- Develop guidance, policy and procedures to accommodate expansion of **innovative contracting** methods.
- Develop a process to produce research, best practices, policies and procedures to **promote advances in project delivery** time cost and quality.
- Engage stakeholders from cross-cutting areas including roadway design, structures and construction to **promote innovative construction processes** to improve construction schedule, cost and quality.

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## The Charge:

- Engage and coordinate with FHWA to address issues related to project delivery. Collaborate and coordinate with FHWA to successfully implement **SHRP2 capacity related implementation projects**, research and address related issues.
- Devise a meeting format or communication process which **creates cross-discipline communication** between the fields of planning, environmental, roadway design, structures, right-of-way, utilities, railroad coordination, and construction.
- **Recognize limitation** in time, travel budgets and AASHTO staff support which face all AASHTO bodies.

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY TEAM MEMBERS

**Chair** (SCOH Member) – Terry Gibson, NC DOT,  
[tgibson@ncdot.gov](mailto:tgibson@ncdot.gov)

## -- **Bridges and Structures**

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## -- **Design**

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(Alternate) Jon Chiglo, Minnesota DOT,  
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## -- **Maintenance**

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[connerg@dot.state.al.us](mailto:connerg@dot.state.al.us)

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Ron Horner, North Dakota DOT, [rhorner@nd.gov](mailto:rhorner@nd.gov)

## -- **Right-of-Way and Utilities,**

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## -- **SSOM**

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## -- **Construction**

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## -- **Environmental**

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## -- **Planning**

## **Other**

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[steve.dewitt@ncturnpike.org](mailto:steve.dewitt@ncturnpike.org)

Joyce Taylor, Maine DOT, [Joyce.Taylor@maine.gov](mailto:Joyce.Taylor@maine.gov)

**AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE  
SURVEY  
TEAM MEMBERS**





# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

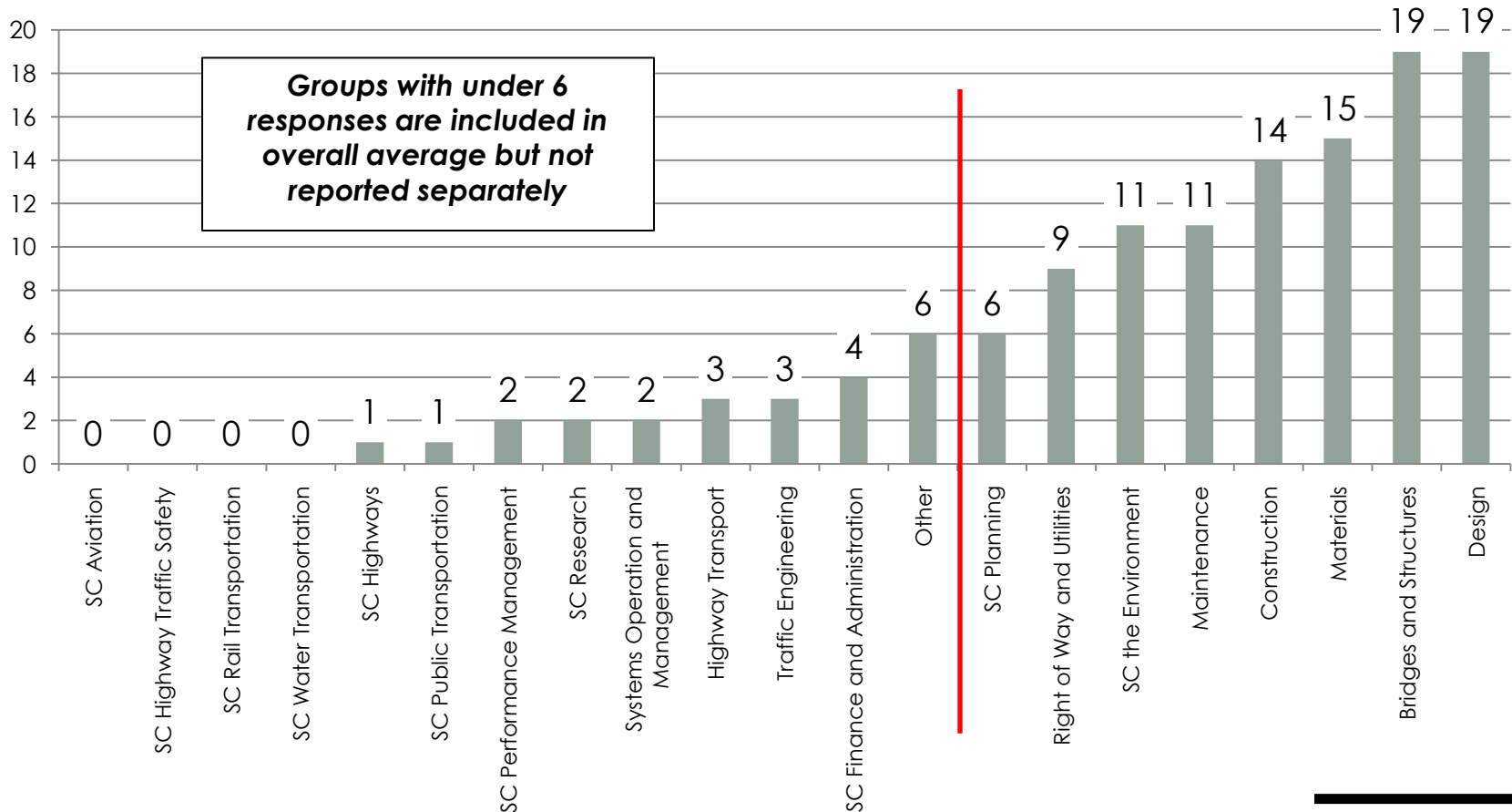
## BACKGROUND

- Survey pertaining to streamlining project development process was conducted in March 2011
- Survey was sent to all Standing Committees at AASTHO and all Subcommittees under SCOH
- 114 individual responses
  - 44 states and D.C.
  - 7 of 9 standing committees, all 9 subcommittees under SCOH

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## Committee & Sub-Committee Response

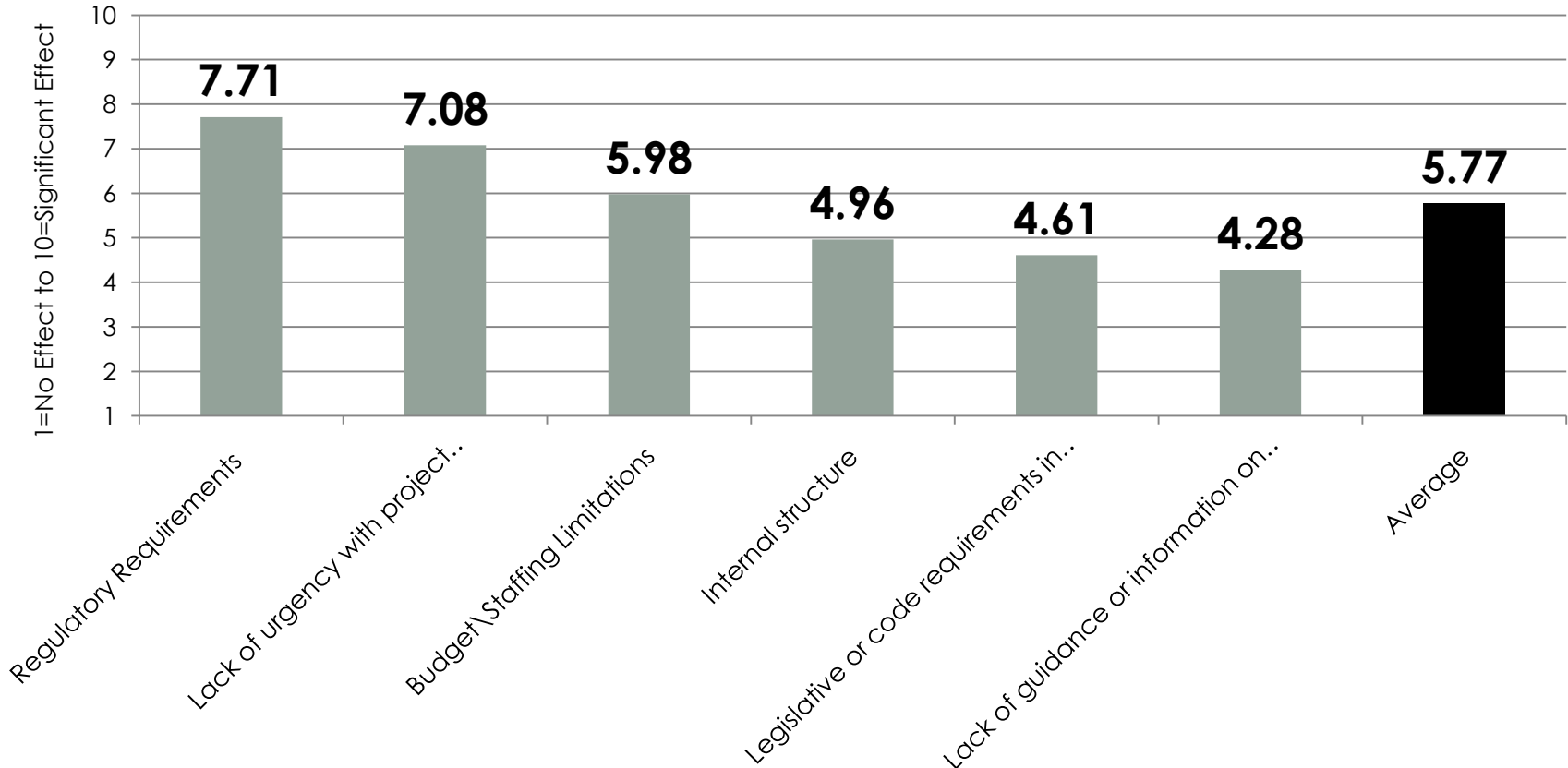
### Respondents to Survey



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 1 – Limitations to Development Process *(Overall Averages)*

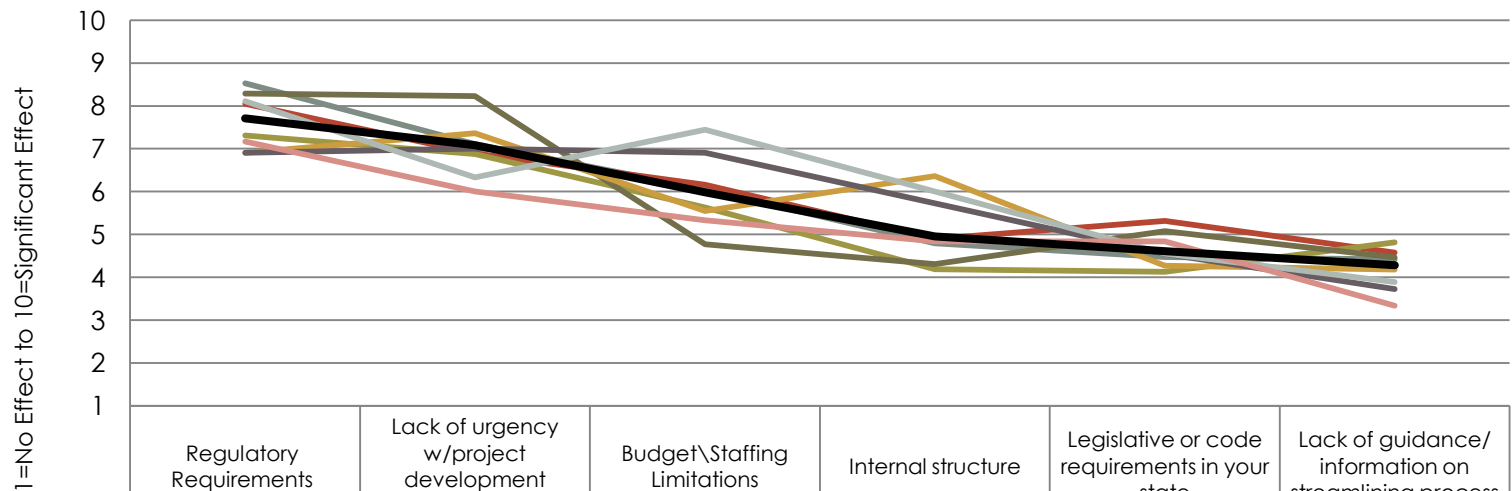
To what extent have the following items limited your agency's ability to streamline your development process?



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 1 – Limitations to Development Process *(Sub-Group Averages)*

To what extent have the following items limited your agency's ability to streamline your development process?

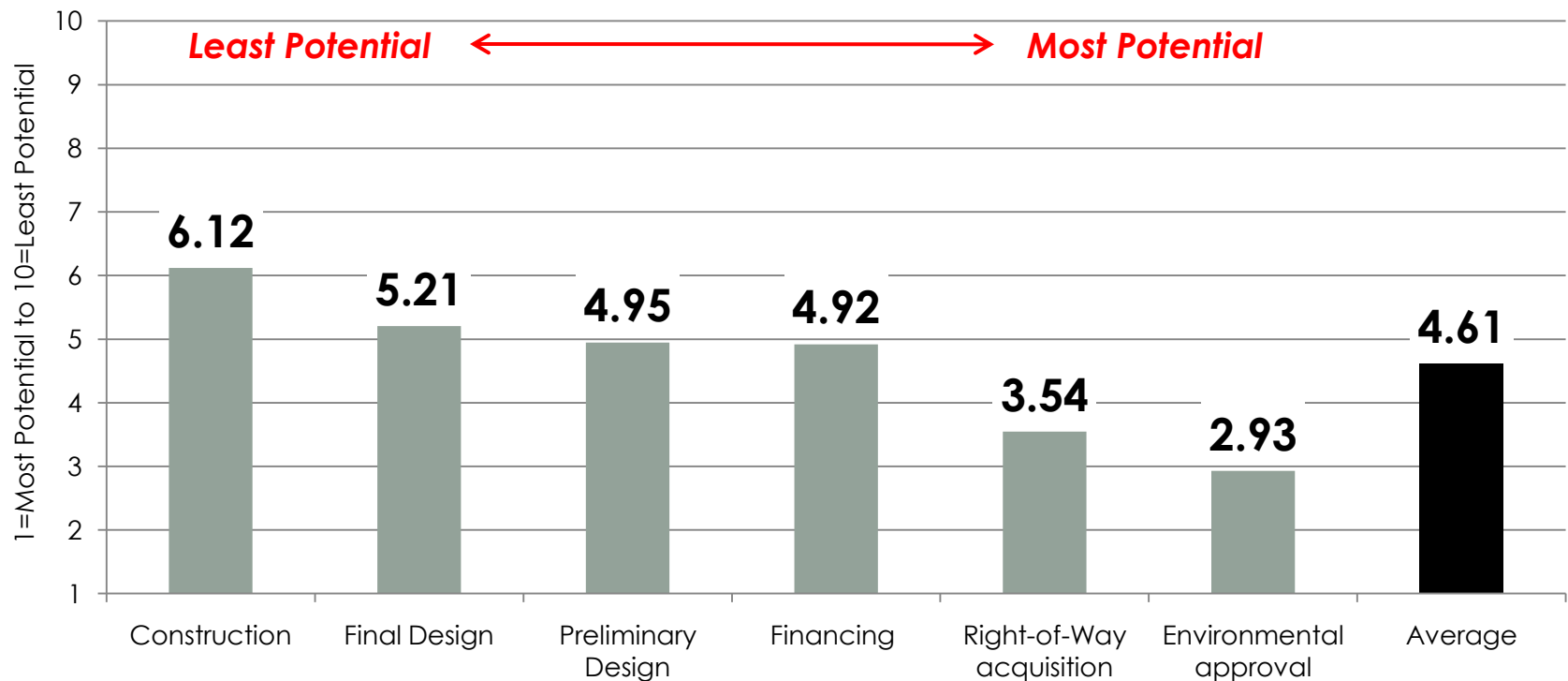


Design	8.53	7.11	6.05	4.79	4.47	4.42
Bridges & Structures	8.05	6.89	6.16	4.89	5.32	4.58
Materials	7.31	6.88	5.63	4.19	4.13	4.81
Construction	8.29	8.23	4.77	4.31	5.08	4.46
Maintenance	6.91	7.36	5.55	6.36	4.27	4.18
Environment	6.91	7.00	6.91	5.73	4.55	3.73
ROW	8.11	6.33	7.44	6.00	4.56	3.89
Planning	7.17	6.00	5.33	4.83	4.83	3.33
OVERALL	7.71	7.08	5.98	4.96	4.61	4.28

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 2 – Influence of Phases *(Overall Averages)*

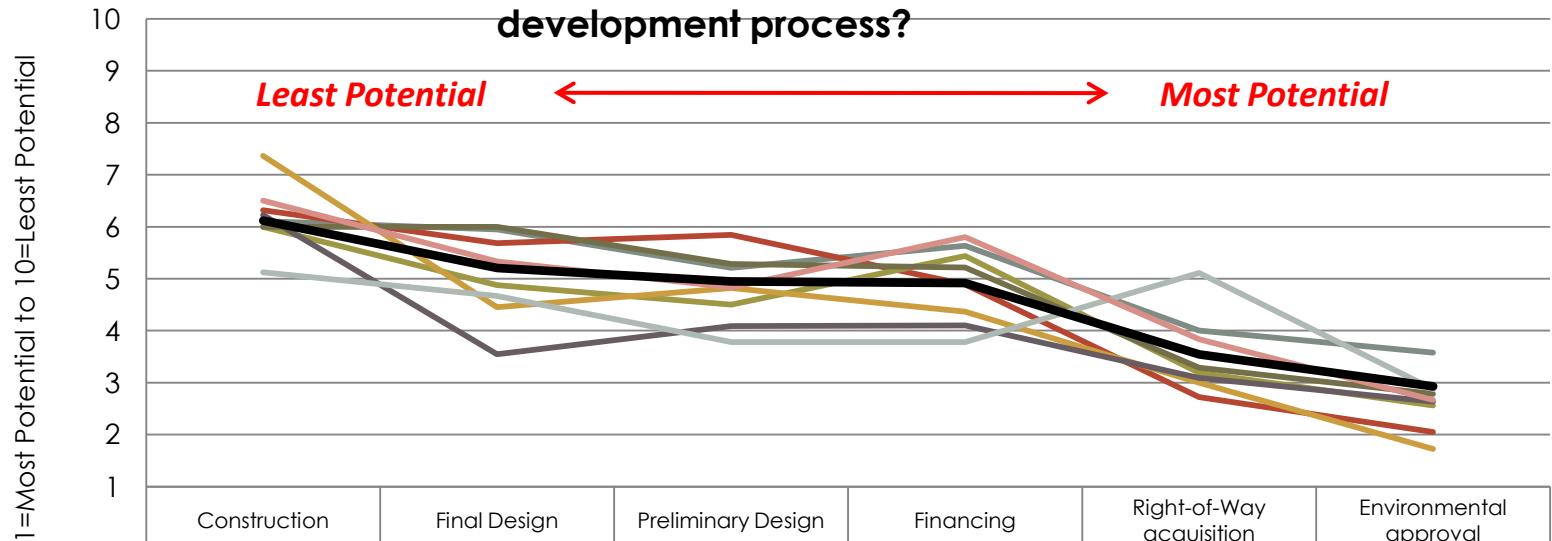
How would you rank the following phases of the project development process in terms of its influence on your agency's ability to streamline the development process?



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 2 – Influence of Phases (Sub-Group Averages)

How would you rank the following phases of the project development process in terms of its influence on your agency's ability to streamline the development process?

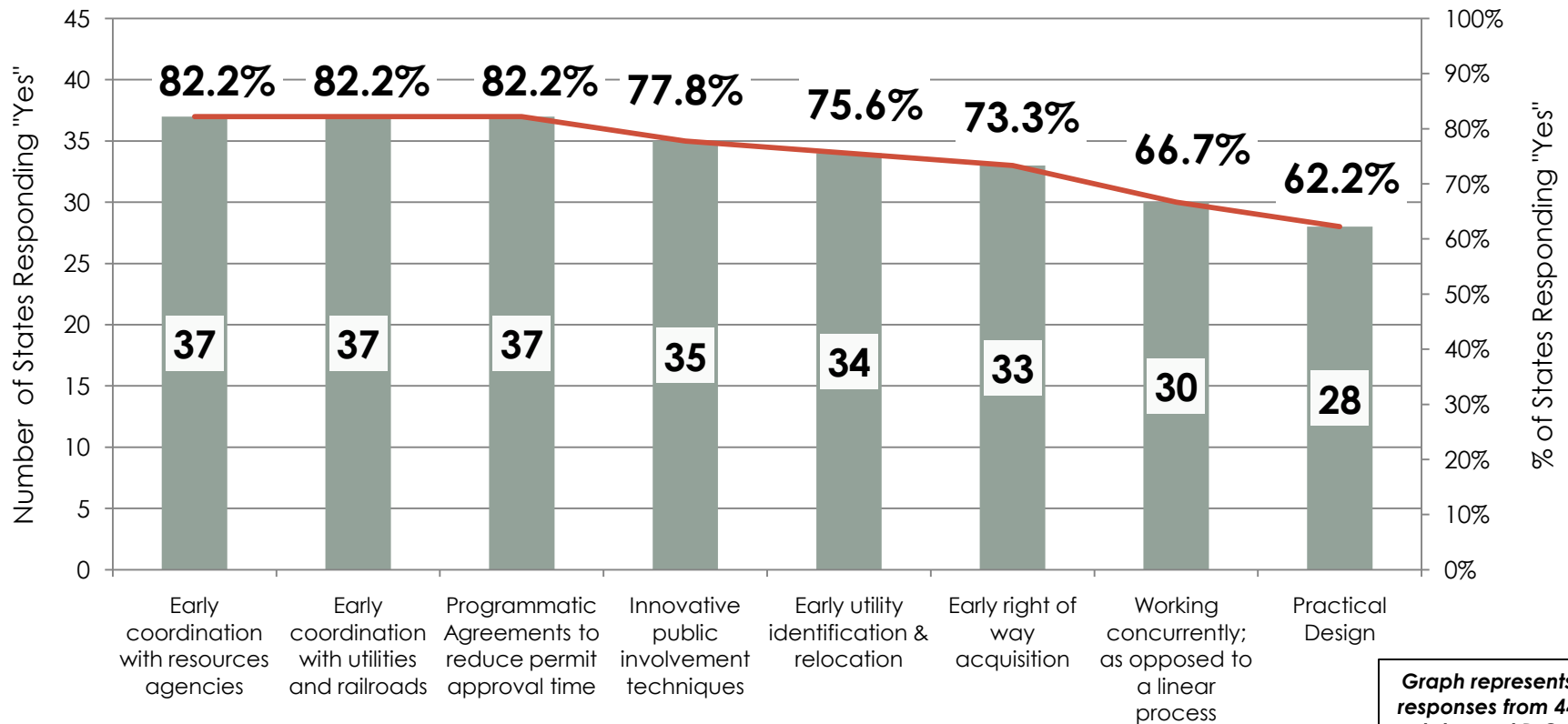


Design	6.11	5.95	5.21	5.63	4.00	3.58
Bridges & Structures	6.32	5.68	5.84	4.89	2.72	2.05
Materials	6.00	4.88	4.50	5.44	3.19	2.56
Construction	6.00	6.00	5.29	5.21	3.29	2.79
Maintenance	7.36	4.45	4.82	4.36	3.00	1.73
Environment	6.22	3.55	4.09	4.10	3.09	2.64
ROW	5.12	4.67	3.78	3.78	5.11	2.88
Planning	6.50	5.33	4.83	5.80	3.83	2.67
OVERALL	6.12	5.21	4.95	4.92	3.54	2.93

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 3 – Initiatives Implemented

What initiatives has your State implemented to improve on-time project delivery or streamline the project delivery process? (N & % of States Responding "Yes")

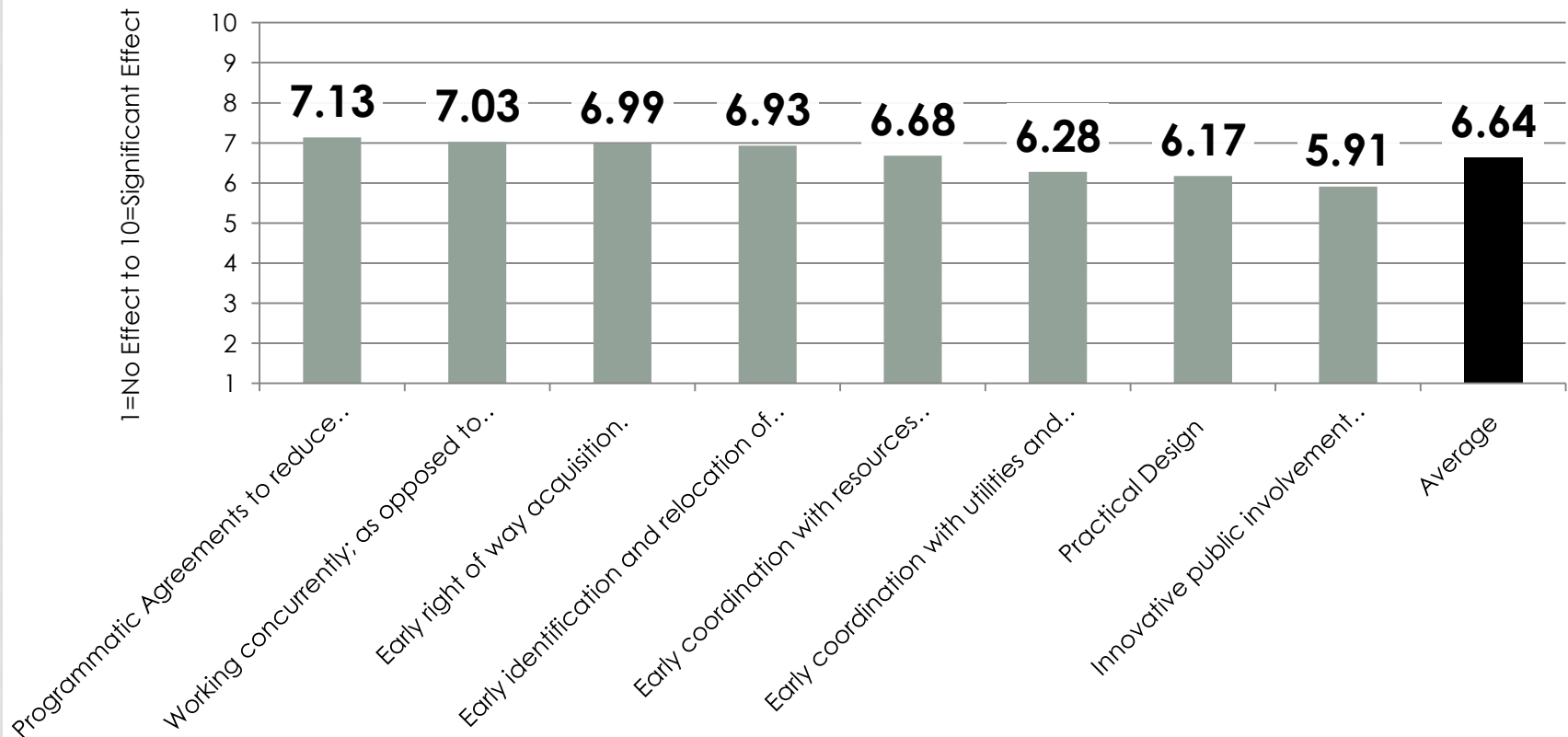


# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 3 – Effectiveness of Initiatives *(Overall Averages)*

What initiatives has your State implemented to improve on-time project delivery or streamline the project delivery process?

### Ratings of Effectiveness

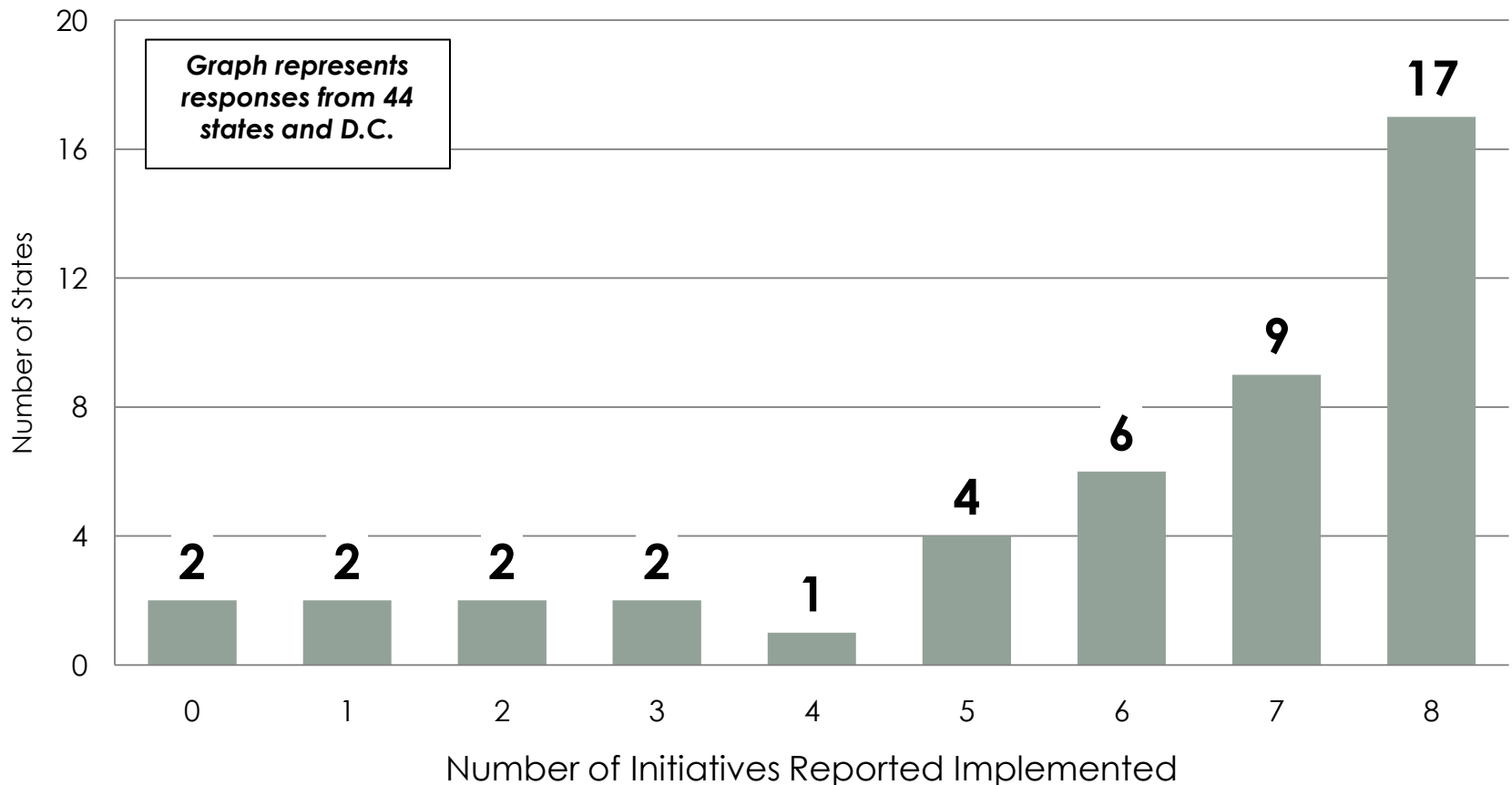




# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 3 – Initiatives Implemented by States

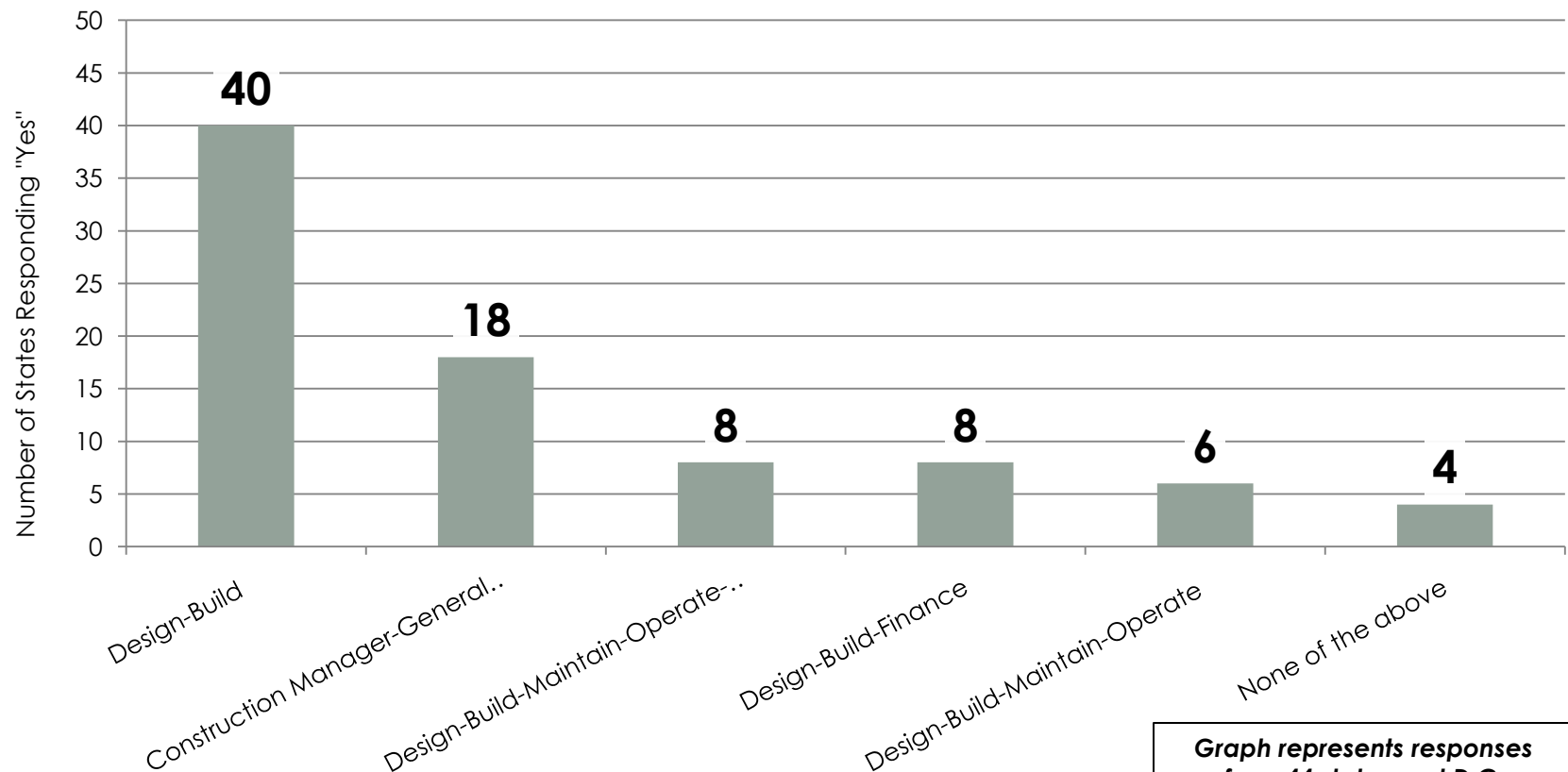
Number of Project Delivery Initiatives Implemented by States



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 6 – Alternative Delivery Methods Utilized

**Which alternative project development deliveries are utilized  
by your agency?** (Number of States Responding "Yes")



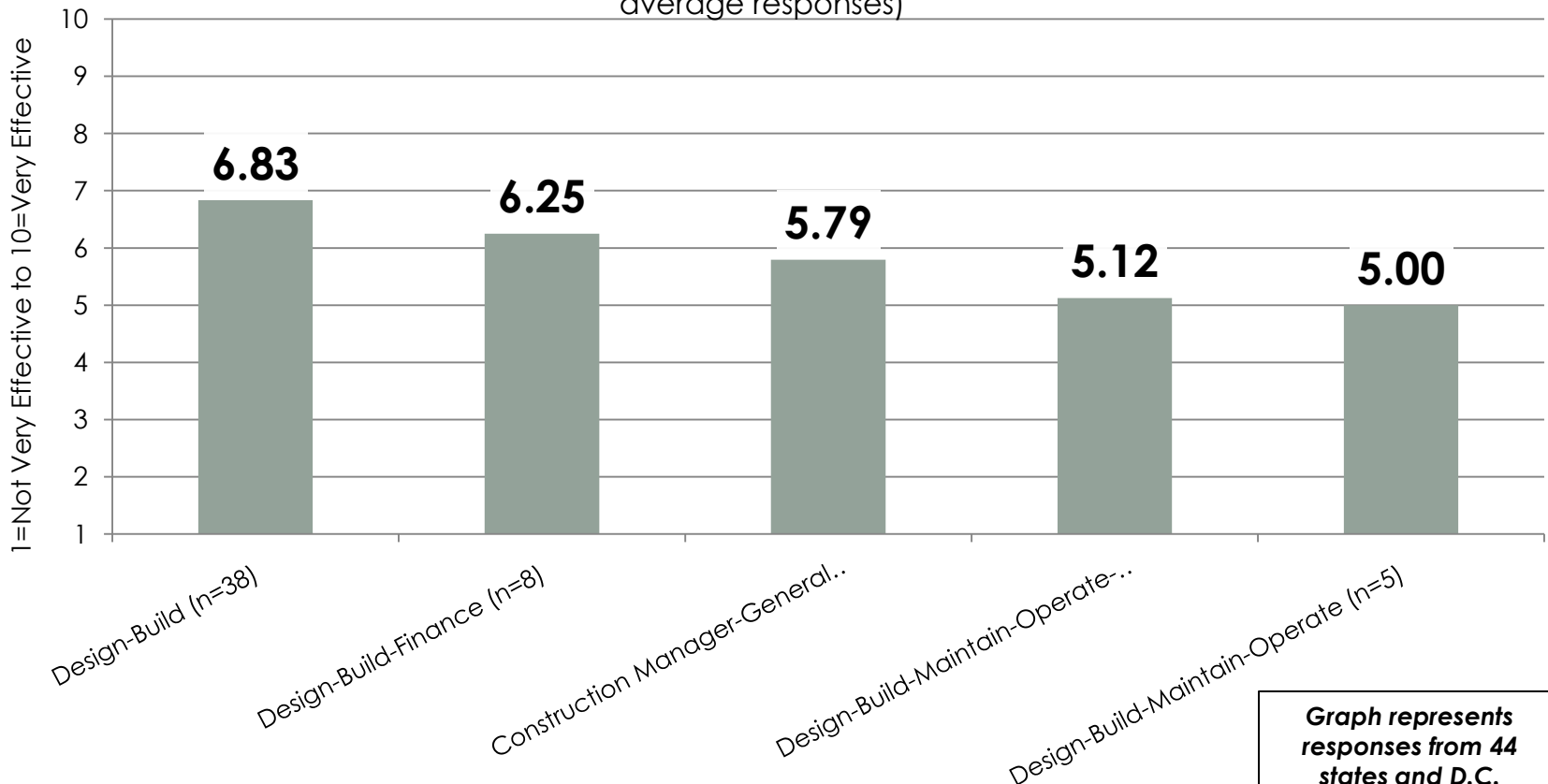
**Graph represents responses  
from 44 states and D.C.**

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 7 – Effectiveness of Alternative Methods

**How effective have they been in terms of reducing  
the time associated with project delivery?** (average of state

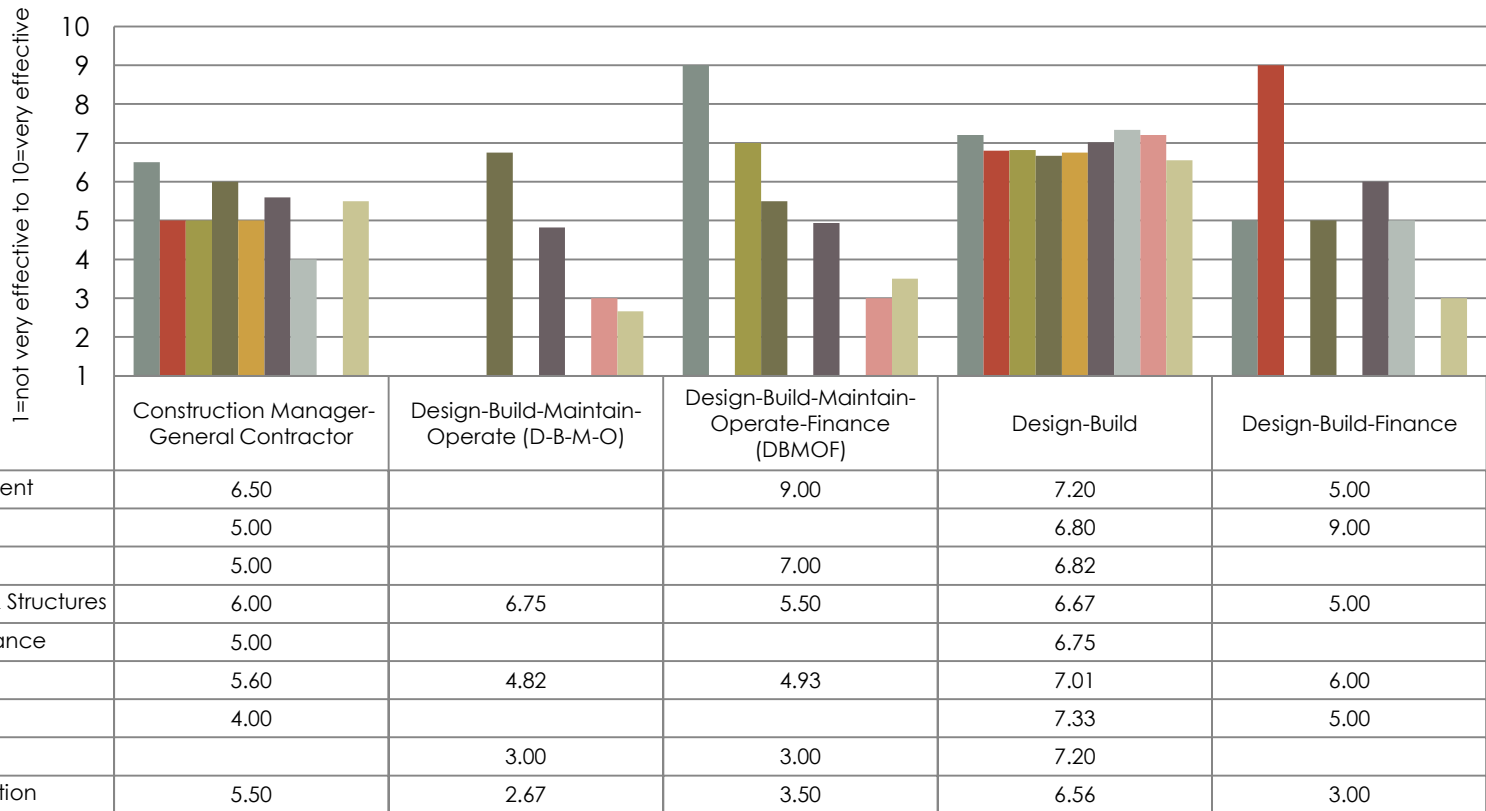
average responses)



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 7 – Effectiveness of Alternative Methods *(Subgroup Ratings)*

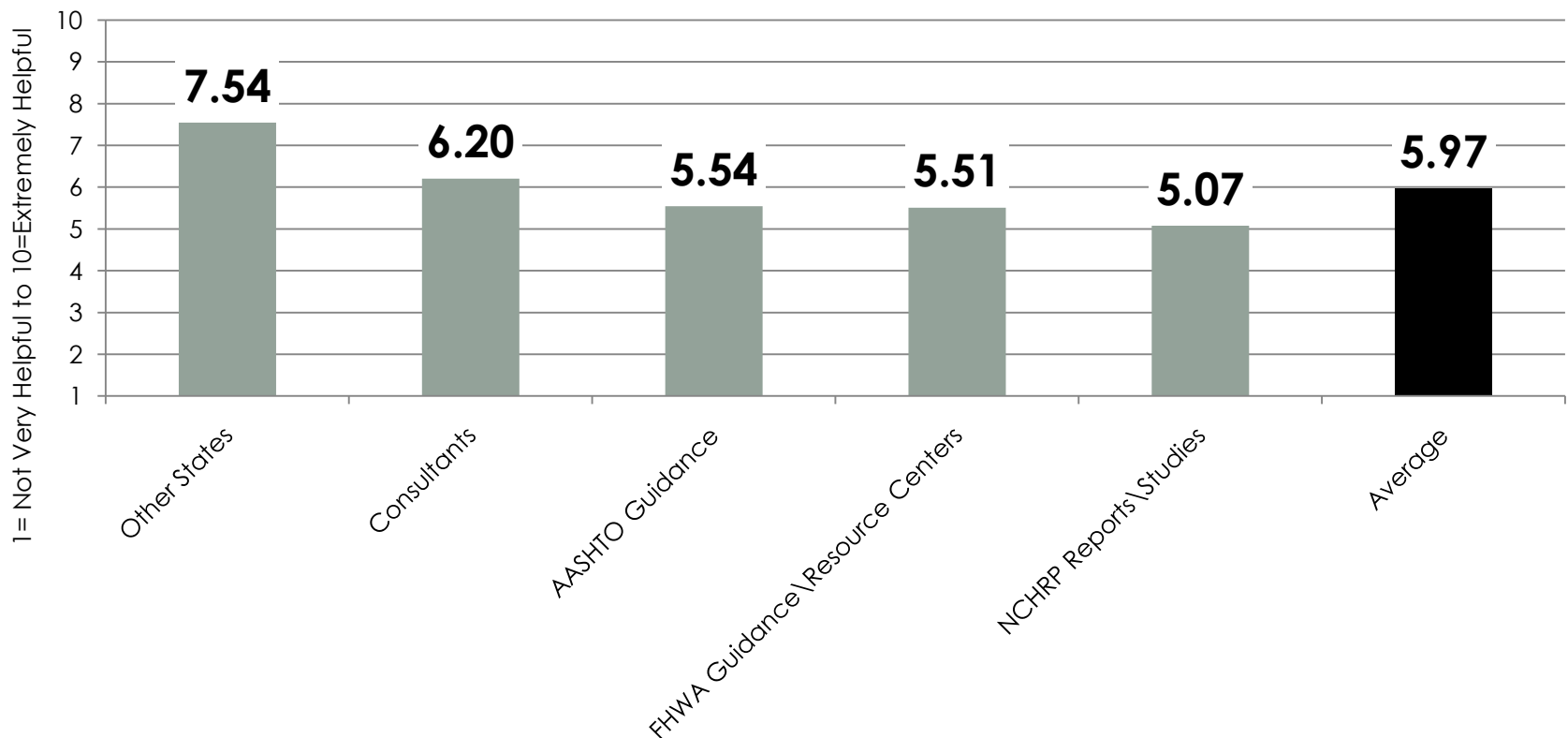
**How effective have they been in terms of reducing the time associated with project delivery?**



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 9 – Useful Resources (Overall Averages)

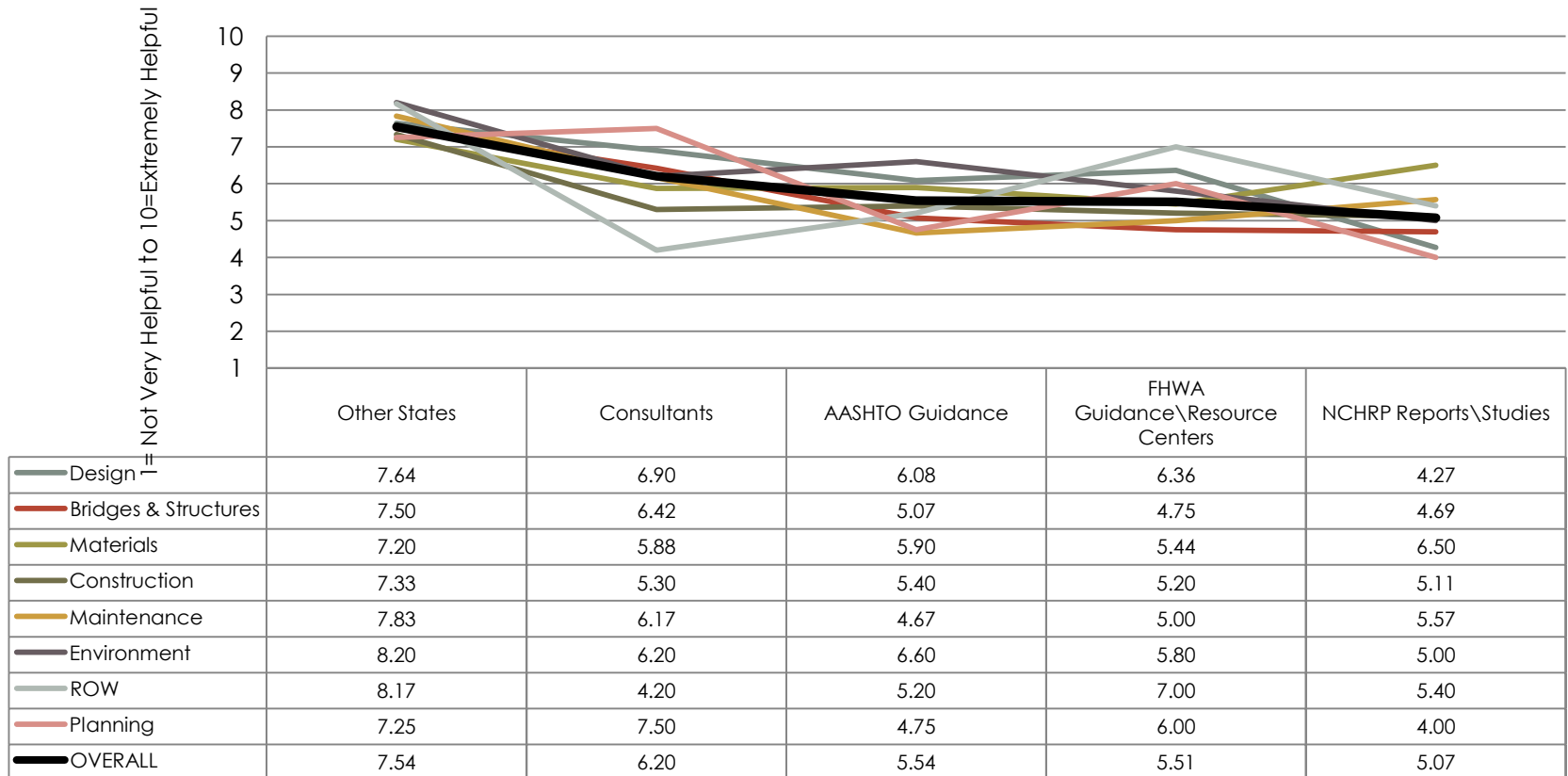
What resources did your agency find useful when you were looking for assistance in implementing alternative delivery methods?



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 9 – Useful Resources (Sub-Group Averages)

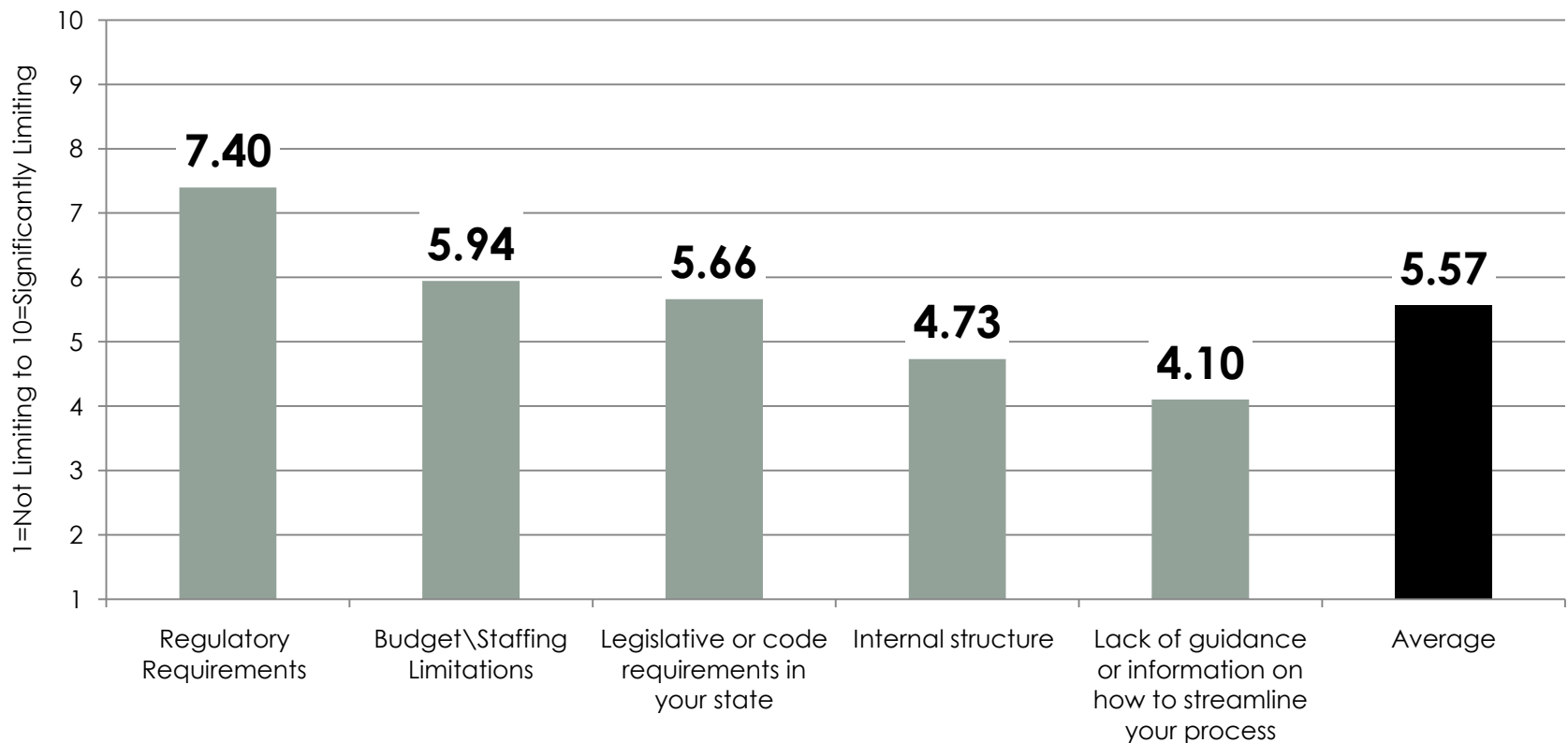
**What resources did your agency find useful when you were looking for assistance in implementing alternative delivery methods?**



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 12 – Limiting Factors *(Overall Averages)*

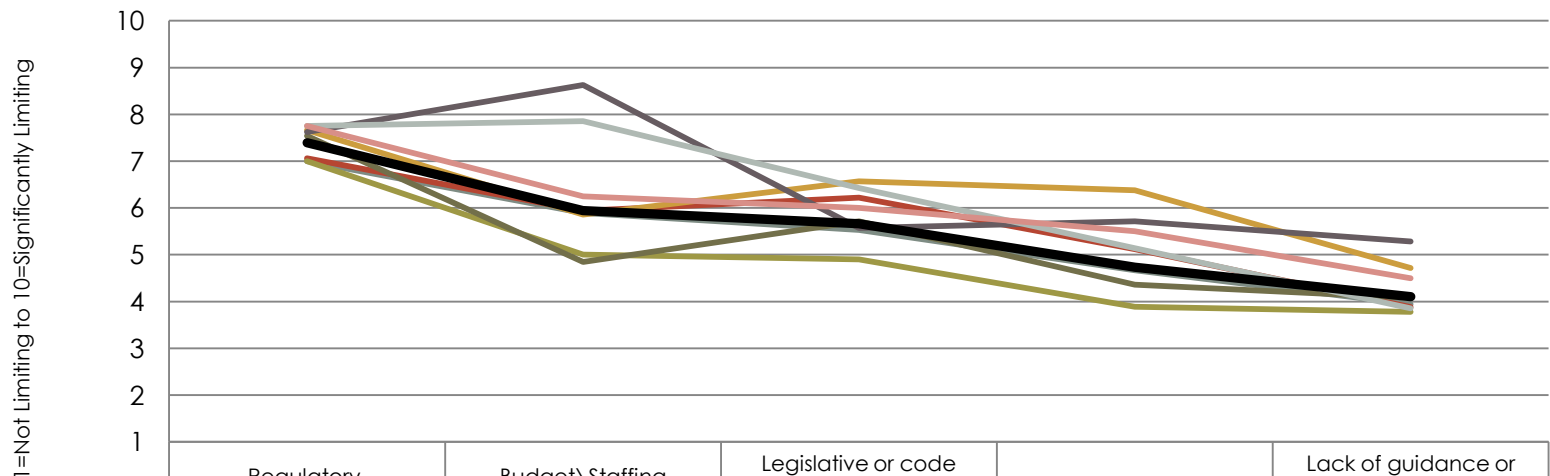
**To what extent are the following factors limiting your agency's ability to develop or implement a streamlined alternative delivery process?**



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## QUESTION 12 – Limiting Factors *(Sub-Group Averages)*

To what extent are the following factors limiting your agency's ability to develop or implement a streamlined alternative delivery process?



	Regulatory Requirements	Budget\Staffing Limitations	Legislative or code requirements in your state	Internal structure	Lack of guidance or information on how to streamline your process
Design	7.00	5.89	5.53	4.67	3.94
Bridges & Structures	7.06	5.94	6.22	5.12	3.88
Materials	7.00	5.00	4.90	3.89	3.78
Construction	7.54	4.85	5.71	4.36	4.08
Maintenance	7.67	5.86	6.57	6.38	4.71
Environment	7.62	8.63	5.57	5.71	5.29
ROW	7.75	7.86	6.43	5.14	3.86
Planning	7.75	6.25	6.00	5.50	4.50
OVERALL	7.40	5.94	5.66	4.73	4.10



# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

## SUMMARY

### Next Steps:

- The committee as a whole will review the results.
- Determine follow-up questions and areas that need additional clarification.
- Look for gaps and begin formulating a strategy to fill those gaps.

**AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE  
SURVEY**

**Questions?**

# AASHTO PROJECT DELIVERY JOINT TECHNICAL COMMITTEE SURVEY

*A PRELIMINARY OVERVIEW  
OF RESULTS*

*THANK YOU!*

